Rod McCowan, Ph.D.

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ACADEMIC APPOINTMENTS

Emory University, Goizueta Business School Fall, 2022 – Present Associate Professor in the Practice of Organization & Management Teach the following MBA core courses: OAM 561 – Principled Leadership OAM 691 – Leader Development OAM 531 – Leading People & Organizations OAM 572Y – Leadership University of Michigan, Ross School of Business Fall (A) & Fall (B), 2021 Lecturer, Management and Organizations area Taught MBA elective courses: MO 603—Navigating Change MO 567—Strategic Human Capital Management & People Analytics Duke University, Terry Sanford School of Public Policy 1992 - 1993 Visiting Lecturer Taught graduate-level course in "Leadership, Ethics, and Organizational Change" **EDUCATION** Ph.D., Strategy and Organizational Behavior (with honors) 2020 IE University, IE Business School (Madrid, Spain) Master of Science, Research Methodology in Management Science 2017 IE University, IE Business School (Madrid, Spain) Master of Public Policy 1990 Harvard University, John F. Kennedy School of Government (Cambridge, MA) Master of Arts in Religion, Ethics 1985 Yale University, Yale Divinity School (New Haven, CT)

B.A., Philosophy, with Minors in Mathematics and Computer Science

University of Oklahoma (Norman, OK)

1984

AWARDS AND HONORS

White House Fellow, The White House Fellowships Program, Washington, D.C. 1991 – 1992 Selected as a White House Fellow by President George H.W. Bush (41) and appointed to serve as Special Assistant to the Administrator of the United States Agency for International Development.

Kennedy Fellow, Harvard University, John F. Kennedy School of Government 1988 – 1990 Selected twice by the faculty for this fellowship awarded to "students who demonstrate exceptional academic ability and professional distinction and promise."

EXECUTIVE EDUCATION EXPERIENCE

Hitachi, Ltd., Hitachi Academy (Tokyo, Japan)

2018 - Present

Faculty, Facilitator, and Advisor – Global Accelerated Leadership Development Program for Key Positions (GAP-K)

Facilitate and teach Modules One and Three of Hitachi's three-module flagship global leadership development program, designed to accelerate the development of the company's highest-potential senior executives, selected from across its portfolio of 940 businesses worldwide. My facilitator ratings for the 2019-2020 program were 5.1/6.0 (5.1 out of 6) for Module One and 5.4/6.0 for Module Three. Ratings for the 2020-2021 program improved to 5.4/6.0 for Module One and 5.7/6.0 for Module Three.

Hitachi, Ltd., Hitachi Institute of Management Development (Tokyo, Japan) 2014 – 2016 Advisory Board Member and Leadership Development Consultant
Served on the Advisory board and as a strategic change leadership advisor to the CLO and President of the Hitachi Institute of Management Development (HIMD), which is responsible for leadership development and business transformation across Hitachi, Ltd.'s global portfolio of 940 businesses. Also served as an advisor and executive coach to two of Hitachi, Ltd.'s global CHROs.

PRIVATE SECTOR PROFESSIONAL EXPERIENCE

Accelerance Group International, LLC. (Silicon Valley) Founder and Chief Catalyst

2012 – Present

VeriSign, Inc. (Mountain View, CA) Senior Vice President, Global Human Resources 2006 - 2007

Hitachi, Ltd. (Tokyo, Japan / Santa Clara, CA / Brisbane, CA)

2005 - 2006

Senior Vice President, Global Human Resources, Hitachi Data Systems (HDS) Inc. Project Leader, Chief Executive North America (CENA) Human Resources Project Member, Executive Leadership Steering Committee, CENA Integration Initiative

Herman Miller, Inc.

1995 - 2001

President, Herman Miller East Asia and EVP, Herman Miller, Inc. (Hong Kong) Managing Director, South East Asia and EVP, Herman Miller, Inc. (Singapore) EVP, Human Resources and Corporate Communications (Zeeland, MI)

Merrill Lynch Capital Markets (New York, NY)

1992 - 1993

Associate, Public Finance Investment Banking Group

IBM Corporation (Armonk, NY)

1985 - 1991

Assistant to the Director of IBM Governmental Programs (Washington, D.C.) Account Marketing Representative (Connecticut and Washington, D.C.)

PUBLIC SECTOR PROFESSIONAL EXPERIENCE

Clinton Administration, United States Department of Education (Washington, D.C.) 1993 – 1995 Assistant Secretary for Management

Assistant Secretary for Human Resources and Administration

Chief of Staff to the Deputy Secretary of Education

The White House and the United States Department of State (Washington, DC) 1991 – 1992 White House Fellow

Special Assistant to the Administrator, U.S. Agency for International Development (USAID)

SOCIAL/NON-PROFIT SECTOR PROFESSIONAL EXPERIENCE

Year Up, National Board of Directors (Boston MA) `Director	2009 – Present
New Profit Inc (Cambridge, MA) Partner	2008 – 2011
America Achieves, Board of Directors (New York, NY) Director	2011 – 2013
Green City Force, Board of Directors (New York, NY) Director	2011 – 2013
The New Teacher Center, Board of Directors (Santa Cruz, CA) Director	2010 – 2012
Society for Human Resources Management (SHRM) Foundation Member, Board of Directors	2005 – 2007
Louisiana Family Recovery Corps (Hurricane Katrina and Rita relief efforts) Founding CEO	2005

PUBLICATIONS IN PROGRESS

"Executive Coaching and Strategic Change Leaders' Development and Outcomes: Catalyst, Placebo, or Hindrance?", co-authored with Monika Hamori. Manuscript in preparation.

"Toward a Strategy-Driven, Evolutionary Theory of Strategic Leadership." Manuscript under preparation.

"Opening the Black Box of Board Directors' Influence on Strategic Change: Toward an Integrated Theory of Director Performance Imperatives and Effectiveness." Manuscript under preparation.

CONFERENCE PRESENTATIONS

"Executive Coaching and Strategic Change Leaders' Development and Outcomes: Catalyst, Placebo, or Hindrance?", 11th Biennial International Conference of the Dutch HRM Network, Tilburg University, Tilburg, The Netherlands, November 14-15, 2019.

"Executive Coaching and Strategic Change Leaders' Development and Outcomes: Catalyst, Placebo, or Hindrance?", 13th EIASM Colloquium on Organizational Change and Development, University of Manchester, Manchester, England, October 17-18, 2019.

ACADEMIC SERVICE AND APPOINTMENTS

Episcopal Divinity School (Cambridge MA) Vice-Chairman of the Board of Directors	1993 – 1996
Duke University, Terry Sanford School of Public Policy (Durham, NC) Member, Board of Visitors	1992 – 1995