Melissa J. Williams

Goizueta Business School

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POSITIONS HELD

2011 to present Assistant Professor

Organization & Management Goizueta Business School

Emory University

2008-2010 Postdoctoral Scholar

Organizational Behavior Graduate School of Business

Stanford University

EDUCATION

PhD University of California, Berkeley – Social and Personality Psychology, 2008

BA Rice University – Psychology and English, 1995

PUBLICATIONS

- **Williams, M. J.**, Tiedens, L. Z. (in press). The subtle suspension of backlash: A meta-analysis of penalties for women's implicit and explicit dominance behavior. *Psychological Bulletin*.
- **Williams, M. J.** (2014). Serving the self from the seat of power: Goals and threats predict self-interested leader behavior. *Journal of Management, 40*(5), 1365-1395.
- **Williams, M. J.**, & Chen, S. (2014). When "mom's the boss": Control over domestic decision making reduces women's interest in workplace power. *Group Processes and Intergroup Relations, 17*(4), 436-452.
- Hebl, M. R.*, Williams, M. J.*, Sundermann, J., Kell, H., & Davies, P. G. (2012). Selectively friending:

- Racial stereotypicality and social rejection. *Journal of Experimental Social Psychology, 48,* 1329-1335. *Authors contributed equally; order is alphabetical.
- Li, Y. J., Johnson, K. A., Cohen, A. B., **Williams, M. J.**, Knowles, E. D., & Chen, Z. (2012). Fundamental(ist) attribution error: Protestants are dispositionally focused. *Journal of Personality and Social Psychology*, 102(2), 281-290.
- **Williams, M. J.**, & Spencer-Rodgers, J. (2010). Culture and stereotyping processes: Integration and new directions. *Social and Personality Psychology Compass*, *4*(8), 591-604.
- Spencer-Rodgers, J., **Williams, M. J.**, & Peng, K. (2010). Cultural differences in expectations of change and tolerance for contradiction: A decade of empirical research. *Personality and Social Psychology Review, 14*(3), 296-312.
- **Williams, M. J.**, Paluck, E. L., & Spencer-Rodgers, J. (2010). The masculinity of money: Nonconscious stereotypes predict gender differences in salary estimates. *Psychology of Women Quarterly, 34*, 107-120.
 - *Winner*: University of California Institute for Labor & Employment Master's/Pre-Dissertation Fellowship
 - *Winner*: Association for Women in Psychology/Society for the Psychology of Women Annual Prize for Student Research
- **Williams, M. J.**, & Eberhardt, J. L. (2008). Biological conceptions of race and the motivation to cross racial boundaries. *Journal of Personality and Social Psychology*, *94*(6), 1033-1047.
- **Williams, M. J.**, & Mendelsohn, G. A. (2008). Gender clues and cues: Online interactions as windows into lay theories about men and women. *Basic and Applied Social Psychology*, 30(3), 278-294.
- Goff, P. A., Eberhardt, J. L., **Williams, M. J.**, & Jackson, M. C. (2008). Not yet human: Implicit knowledge, historical dehumanization, and contemporary consequences. *Journal of Personality and Social Psychology*, *94*(2), 292-306.
 - *Winner*: Honorable Mention, Gordon Allport Intergroup Relations Prize, Society for the Psychological Study of Social Issues
- Hebl, M. R., King, E. B., Turchin, J., & Williams, M. J. (2008). The grapefruit race: Demonstrating the influence of competition on gender differences in intimacy. *Teaching of Psychology*, *35*(1), 18-21.
- Spencer-Rodgers, J., **Williams, M. J.**, Hamilton, D. L., Peng, K., & Wang, L. (2007). Culture and group perception: Dispositional and stereotypic inferences about novel and national groups. *Journal of Personality and Social Psychology*, *93*(4), 525-543.
- **Williams, M. J.**, & Hebl, M. R. (2005). Warding off the attacker: Self-defense in theory and in practice. *Journal of Applied Social Psychology, 35(2)*, 366-382.

CHAPTERS

Spencer-Rodgers, J., **Williams, M. J.**, & Peng, K. (2012). Culturally based lay beliefs as a tool for understanding intergroup and intercultural relations. *International Journal of Intercultural Relations*, *36*(2), 169-178.

Spencer-Rodgers, J., **Williams, M. J.**, & Peng, K. (2007). How Asian folk beliefs of knowing affect the investigation of cultural differences. In J. Liu, C. Ward, A. B. I. Bernardo, M. Karasawa, & R. Fischer (Eds.), *Casting the individual in societal and cultural contexts: Social and societal psychology for Asia and the Pacific*. Seoul, Korea: Kyoyook-Kwahak-Sa Publishing Company.

SELECTED MEDIA COVERAGE

- Inc. (2015)
- HBR Blog Network (2015)
- Atlanta Business Chronicle/WABE (2013)
- Huffington Post (2013)
- KCSN Los Angeles (2013)
- MSN.com (2013)
- New York Times (2013)
- Science Daily (2013)
- U.S. News & World Report (2013)

HONORS AND AWARDS

- Goizueta Alumni Award for Excellence in Research
 Granted to a faculty member at the assistant professor level based on research contribution. 2013
- Elected into Society of Experimental Social Psychology
 Limited, peer-reviewed membership; applicants must have demonstrated a "substantial contribution to psychology as an empirical science; significant publication in recognized journals or books." 2013
- Best Paper Proceedings, Academy of Management Compilation of 10 percent of conference papers. 2013
- Fellowship, Michelle R. Clayman Research Institute, Stanford University Postdoctoral research fellowship (declined). 2010
- Honorable Mention, Gordon Allport Intergroup Relations Prize
 Award granted by the Society for the Psychological Study of Social Issues for papers in the area of intergroup relations, awarded to Goff et al. paper. 2008

- UC Berkeley Conference Travel Award
 University-level financial support to present dissertation research. 2008
- Geis Memorial Award for Dissertation Research
 National dissertation award presented by Div. 35 of the American Psychological Association. 2007
- Society for Personality and Social Psychology Conference Travel Award
 National conference travel award based on individual merit and poster submission. 2006
- *UC Berkeley Department of Psychology Research Fellowship* Departmental award for research support. 2005
- Outstanding Graduate Student Instructor Award University of California, Berkeley
 University-level award for excellence in teaching. Based on faculty nomination and teaching
 evaluations. 2004
- Association for Women in Psychology/Society for the Psychology of Women Annual Prize for Student Research.
 - National prize awarded for a pre-dissertation paper. 2003
- Society for Personality and Social Psychology Graduate Student Poster Award
 Conference award based on merit of poster presentation. 2003
- University of California Institute for Labor & Employment Master's/Pre-Dissertation Fellowship.

 Prize awarded for a pre-dissertation paper in the University of California system. 2002-03

CONFERENCE PRESENTATIONS

- **Williams, M. J.**, Wade, J. B., Swaminathan, A., Harrison, K. C., & Bukstein, S. (2016, January). *Looking the part: Racial stereotypicality in appearance helps White coaches but hurts Black coaches in NCAA football*. Paper accepted for presentation at the annual meeting of the Society for Personality and Social Psychology, San Diego, CA.
- **Williams, M. J.**, Gruenfeld, D. H., & Guillory, L. (2015, September). *Sexual aggression when power is new: Effects of situational high power on chronically low-power individuals*. Paper presented at the annual meeting of the Society of Experimental Social Psychology, Denver, CO.
- **Williams, M. J.**, Tiedens, L. Z. (2015, August). A meta-analysis of penalties for women's implicit and explicit leadership behaviors. Paper presented at the annual meeting of the Academy of Management, Vancouver, BC.
- Negro, G., **Williams, M. J.,** & Pontikes, E. (2015, August). *Destignatization improves hiring and liking for the stigmatized more than for their mere associates*. Paper presented at the annual meeting of the Academy of Management, Vancouver, BC.

- **Williams, M. J.**, Tiedens, L. Z. (2015, February). *Women are penalized more than men for explicit but not implicit dominance: A meta-analysis*. Paper presented at the annual meeting of the Society for Personality and Social Psychology, Long Beach, CA.
- **Williams, M. J.**, Wade, J. B., & Swaminathan, A. (2014, October). *Race and racial stereotypicality as predictors of career outcomes: Evidence from coaching careers in NCAA football*. Presented at the People and Organizations conference, Wharton School, University of Pennsylvania, Philadelphia, PA.
- Negro, G., **Williams, M. J.,** & Pontikes, E. (2014, October). *Observational and experimental evidence of destigmatization*. Paper presented at the Economy and Society @ Yale conference, New Haven, CT.
- **Williams, M. J.** (2013, August). Who serves the self from the seat of power? Predicting self-interested leader behavior. Paper presented at the annual meeting of the Academy of Management, Orlando, FL.
 - Selected for Best Paper Proceedings.
- Williams, M. J., Chen, S. (2013, January). When "mom's the boss": Control over domestic decision making reduces women's interest in workplace power. Paper presented at the annual meeting of the Society for Personality and Social Psychology, New Orleans, LA.
- **Williams, M. J.**, Gruenfeld, D. H., Guillory, L. (2012, August). *The ultimate aphrodisiac: Power's effects on women's and men's responses to subordinates.* Paper presented at the annual meeting of the Academy of Management, Boston, MA.
- **Williams, M. J.**, Gruenfeld, D. H., Guillory, L. (2011, November). With me or against me: Powerholders' anger at uncooperative subordinates. Paper presented at the annual meeting of the Society of Southeastern Social Psychologists, East Tennessee State University, Johnson City, TN.
- Spencer-Rodgers, J., Hamilton, D., Sherman, S. J., **Williams, M. J.**, Peng, K., & Wang, L. (2007, September). *The central role of entitativity in stereotyping processes*. Paper presented at the Annual British Psychological Society Social Psychology Section Conference, University of Kent, Canterbury, U.K.
- **Williams, M. J.**, & Chen, S. (2007, August). Lay theories of power, gender, and domain specificity. Paper presented at the annual meeting of the American Psychological Association, San Francisco, CA.
- Williams, M. J., Paluck, E. L., & Spencer-Rodgers, J. S. (2003, February). The price of being female: Implicit economic stereotypes as obstacles to pay equity. Invited paper presented at the University of California Institute for Labor & Employment conference, Santa Barbara, CA.
- Mendelsohn, G. A., Bleiweiss, O., **Williams, M. J.**, & Canny, J. (2002, April). *Variations in role-playing and personality "leakage" as a function of communication medium*. Paper presented at the Computer-Supported Social Interaction Conference, Oxford, OH.

INVITED PRESENTATIONS

- Baylor College of Medicine (Eisenberg Center for Clinical Decisions)
- Georgetown University (McDonough School of Business)
- New York University (Stern School of Business)
- Ohio State University (Fisher College of Business)
- Rice University (Psychology)
- Stanford University (Psychology, Graduate School of Business)
- Texas A&M University (Psychology)
- University of California, Berkeley (Psychology)
- University of California, Los Angeles (Psychology)
- University of California, San Francisco (Pediatrics, Pediatric Hematology/Oncology)
- University of Chicago (Booth School of Business)
- University of Michigan (Psychology)
- University of Minnesota (Psychology)
- University of Southern California (Psychology)
- University of Texas at Arlington (Psychology)

TEACHING & MENTORING

- Courses taught
 - Principles of Organization & Management, Emory University
 - Data Analysis & Research Methods, UC Berkeley
 - Topics in Psychology, UC Berkeley
- Mentoring
 - Dissertation committees:
 - Deirdre Popovich (Goizueta, defended 2015, now faculty at Texas Tech University)
 - Melanie Millar (Goizueta, in progress)
 - Sascha Demerjian (Emory Dept. of Sociology, in progress)
 - Liz Alexander (Emory Dept. of Sociology, in progress)
 - Master's thesis committees:
 - Tianyu He (Emory Dept. of Sociology, defended 2015, now doctoral student in Organizational Behavior at University of Maryland)
 - Current pre-dissertation advisees:
 - Sarah Lee (Goizueta)
 - Gabrielle Lopiano (Goizueta)
 - Invited panelist in Professional Development Workshop on postdoctoral fellowships, Academy of Management Annual Meeting, August 2014, Philadelphia, PA.
 - o Mentor to 2013 summer intern through SURE program (J. George-Jones)
 - Mentor and supervisor to 51 undergraduate research assistants, to date
 - Primary supervisor of 3 undergraduate honors theses at UC Berkeley (C. L. Arellano, S. W. Fraser, J. Y. Jang)
 - Statistics consultant to PhD students and undergraduates at UC Berkeley

PROFESSIONAL SERVICE & MEMBERSHIPS

- Editorial board member, Psychology of Women Quarterly, 2011-present
- Ad hoc reviewing, social psychology:
 - Basic and Applied Social Psychology
 - Cultural Diversity & Ethnic Minority Psychology
 - Group Processes & Intergroup Relations
 - Journal of Applied Social Psychology
 - Journal of Experimental Social Psychology
 - Journal of Personality and Social Psychology
 - National Science Foundation
 - Personality and Social Psychology Bulletin
 - o PLoS ONE
 - Psychological Science
 - Self & Identity
 - Social & Personality Psychology Compass
 - Social Cognition
 - Social Justice Research
 - Social Psychological & Personality Science
 - Social Psychology Quarterly
 - Society for Personality and Social Psychology Annual Meeting (Graduate Student Committee Outstanding Research Award, poster submissions)
- Ad hoc reviewing, organizational behavior:
 - Journal of Management
 - The Leadership Quarterly
 - Organizational Behavior and Human Decision Processes
- Professional memberships:
 - Academy of Management
 - Association for Psychological Science
 - Society for Experimental Social Psychology (elected 2013)
 - Society for Personality and Social Psychology
- Service to Goizueta Business School
 - o Leadership curriculum subcommittee, 2013-present
 - O&M Hightower Seminar Series co-coordinator, 2012-present
 - o BBA Honor Council member, 2012-present
 - Keynote seminar presented to Executive Women of Goizueta (alumni group), Sept 2013
 - o Goizueta Scholar interviews, 2013
 - MBA Super Saturday, 2012
 - o BBA course offerings panel, 2011

- Service to Emory University
 - o Emory Center for Mind, Brain, and Culture, Advisory Committee, 2014-18
 - o Emory University Women's Club Memorial Fellowship Selection Committee, 2014-present
- Service to the Atlanta community
 - o Presentation to annual meeting of Coca-Cola Bottling Investments Group on gender biases in the workplace, May 2014

PRE-GRADUATE SCHOOL PROFESSIONAL EXPERIENCE

- Newspaper copy editing (San Francisco Chronicle, The New York Times, The Houston Post, Amarillo Globe-News)
- Grant writing and technical writing